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CRA Boards

CRA Board Members



DC Reeves Mayor of Pensacola



Jennifer Brahier Chairperson City Council District 1



Allison Patton Vice-Chairperson City Council District 2 City Council District 6



Charles Bare



Casey Jones City Council District 3



Jared Moore City Council District 4



Teniadé Broughton Delarian Wiggins City Council District 5 City Council District 7

CRA Neighborhood Board Members

Eastside Redevelopment Board

Jennifer Brahier Zachary Lane Aretta Anderson Chairperson Council Member Vice-Chairperson Tommy White

Westside Redevelopment Board

Lamar Brown James Gulley Jennifer Brahier Chairperson Vice-Chairperson Council Member Doug Baldwin Sr. Karl Schwelm Michelle Press C. Marcel Davis

Urban Core Redevelopment Board

Christopher Marilynn Wiggins lared Moore Satterwhite Vice-Chairperson Council Member Chairperson Kelly Wieczorek Melanie Nichols lames Hlubek Blake Foster Spencer Leeper Gregory Dziadon

CRA Staff + Interns

CRA Staff



Victoria D'Angelo CRA Division Manager



Hilary Halford Assistant CRA Division Manager



Rachel Bennett CRA Urban Design Planner



Tiffany Whiting-Cardenas CRA Executive Assistant

CRA Interns



Melissa Shirley



Wren Godwin



Kayla Harmon

CRA Promotions + Intern Program

The City of Pensacola Community Redevelopment Agency is excited to announce the promotion of Victoria D'Angelo to CRA Division Manager and Hilary Halford to Assistant CRA Division Manager. We are ecstatic about the things they will acheive next year in their new roles!

The Community Redevelopmnt Agency participated in the City's Internship program, where interns received the opportunity to observe CRA staff at work and participate in important CRA processes and programs. The program is designed to empower and prepare the next generation of leaders, and offers a dynamic platform for students to explore various career paths, develop essential skills, and contribute meaningfully to our city's progress.

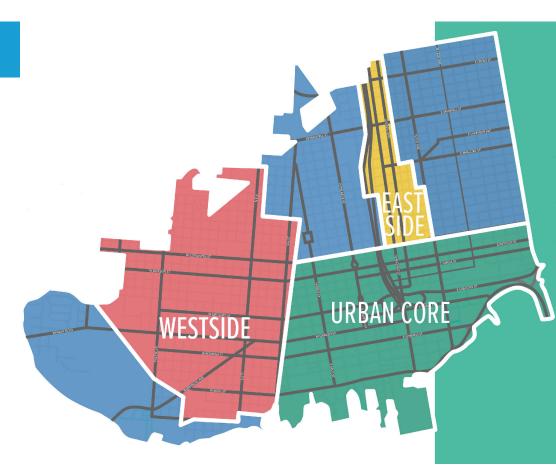
Who is the CRA? What do we do?

About the CRA

The Pensacola Community Redevelopment Agency (CRA) was created to address conditions of blight and to rehabilitate, conserve and redevelop specific inner-city areas located within the City of Pensacola. The CRA is a dependent special district whose purpose is outlined in the State of Florida Chapter 163, Part III, F.S.

The CRA utilizes Tax Increment Financing (TIF), to supply revenues for its redevelopment activities. TIF offers a strategy for "self-financing" without having to raise or impose new taxes or utilize tax revenues from areas outside of the redevelopment area. It captures a portion of revenues generated within the district boundaries and reinvests them into the district to meet the goals and objectives outlined in that district's redevelopment plan.

In the early 1980's, the City of Pensacola began to designate "community redevelopment areas," or "TIF redevelopment districts." The Urban Core district was the first to be established, followed by the Eastside and Westside districts approximately 20 years later.





Scan below to receive updates about CRA programs, projects, and planning initiatives:





Community Redevelopment Plans

The Community Redevelopment Agency is beginning the important process of updating the Community Redevelopment Plans for each CRA District. These plans will utilize urban planning principles to encourage balanced redevelopment that catalyzes revitalization and economic growth and preserve population diversity, equity and neighborhood affordability in each CRA district. Through creative and collaborative community engagement processes, the Community Redevlopment Plans

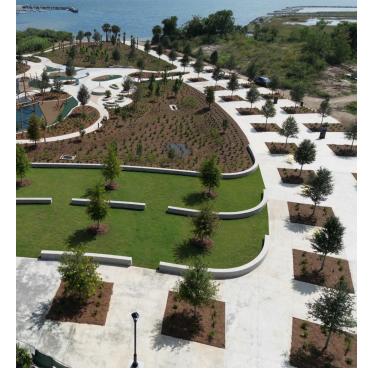
will create a community vision for each district, supported by a condition and trend analysis, and a market research study. Additionally, the plans will guide the CRA by identifying priority projects, policies, and practices that will benefit the development of the CRA neighborhoods. The Westside Community Redevelopment Plan was adopted in 2007 and the Eastside Community Redevelopment Plan was adopted in 2004. The Urban Core Plan was updated in 2010. Plan updates are targeted for every 5 years according to best practice.

Completed Projects

Community Maritime Park Day Use Marina

Completed 09/2023

The Community Maritime Park Day Use Marina provides additional waterfront access points for boaters and kayakers at the beautiful Community Maritime Park. It features floating docks, 48 boat slips, kayak launch docks, kayak storage racks, a fishing weigh station and more. The project design was funded by the Community Redevelopment Agency and construction was funded by a Florida Fish and Wildlife Conservation Commission grant.



Bruce Beach Phase I

Completed 12/2023

The recently completed first phase of Bruce Beach includes a large central plaza with extensive landscaping, cultural signage, a shade structure, two public lawn areas, a learning garden, playground structures, a pedestrian bridge, and seating among an existing palm grove. Lighting, stormwater improvements, a bus stop, and additional furnishings are also included. The project is funded with revenues generated by the CRA's Urban Core TIF District.

Blake Doyle Skate Park

Completed 06/2023

The Black Doyle Skate Park is now open to skaters of all ages and skill levels! The amenity includes 25,000 square feet of hardened surface area, a beginner's area, a multilevel skate plaza, and two skate bowls, along with an additional 5,700 square feet of surrounding sidewalk and gathering areas. Additional improvements include stadium seating, sidewalks, concrete gathering areas and artificial turf areas, benches, and a small stage area. The project was funded by the City of Pensacola's Local Option Sales Tax, Community Redevelopment Agency funds, private donors, and the American Rescue Plan Act.

"The park is **even better** than I imagined it would be. This was a massive group effort, and I am grateful for every person who helped make it possible."

- Jon Shell, Founder of Upward Intuition



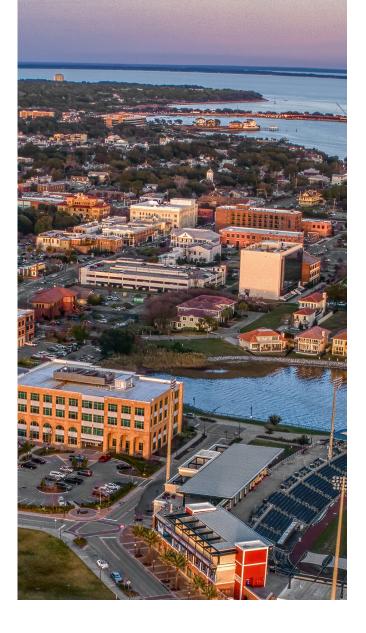


ransitioning to New Chapters New Projects

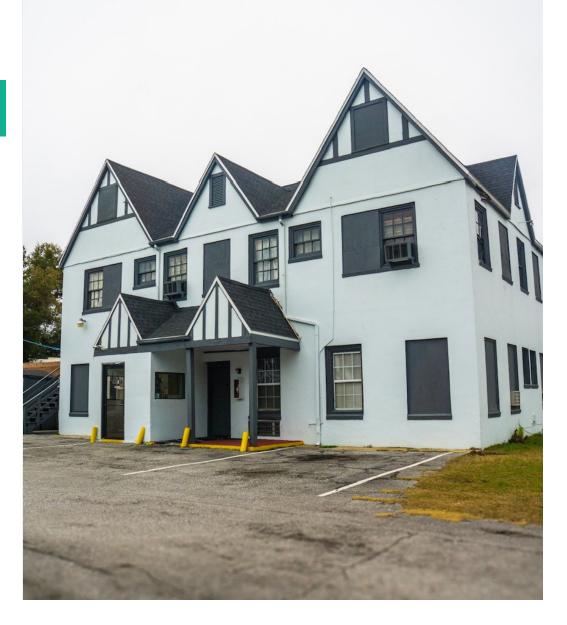
101 W. Main Street

Four decades ago, the Community Redevelopment Agency partnered with the Pensacola Sports Association to develop the .62 acre 101 W. Main Street site. This year, the Community Redevelopment Agency ended their lease with the Pensacola Sports Association to envision possible new development opportunities for the site, as the existing 3,721 square foot one-story office building located on the site has become obsolete. 101 W. Main Street is conveniently located one block east of Palafox Street, one block west of the Community Maritime Park and the Blue Wahoos Stadium, and directly north of the Pensacola Bay waterfront and Baylen Slip promenade.

Two adjacent parcels at 25 W. Cedar are also being considered in the new development visioning. They include a .72 acre parcel to the east of 101 W. Main Street, which contains a three-story parking garage, and a .46 acre parcel to the south, which contains a waterfront, 84,565 sf, six-story office building. A variety of public improvement projects are planned or underway already to strengthen this area's connectivity to the waterfront.



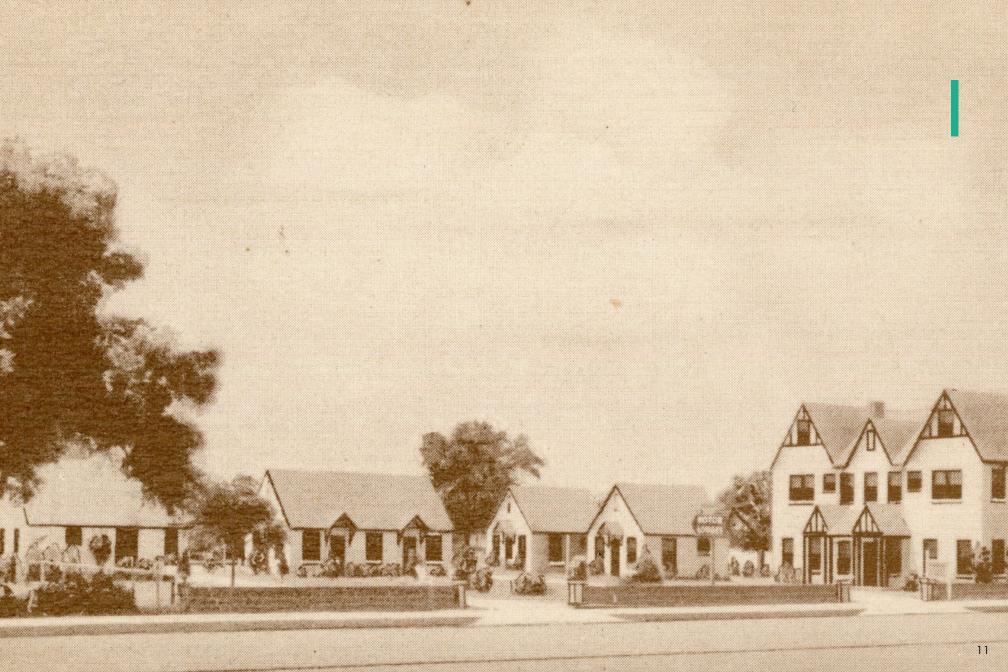




Pensacola Motor Lodge

This year, the City Council authorized the Community Redevelopment Agency to purchase the Pensacola Motor Lodge located at 2305 W. Cervantes Street. The 1.56-acre site was historically operated as a motor lodge when West Cervantes Street functioned as a route to the west. The lodge dates to 1932 and is the only example of Tudor Revival style architecture in the Brownsville area based on architectural survey. The improvements to the site consist of 11,774 square feet of building area with 30 motel rooms and an office/manager apartment.

The ideal project for 2305 W. Cervantes Street will produce attainable housing with an emphasis on low income and special needs housing. Other project preferences include ground floor retail, restaurant, entertainment, an art gallery, grocery store, business incubator and/or maker space components and on-site resident programs such as an after-school program for children, an adult literacy program, employment assistance program or homeownership opportunity program.







Design





MICD Fellowship + Redesign Hollice T. Williams Stormwater Park

The City of Pensacola won \$25M of the CDBG-DR infrastructure grant to fund the first phases of planning, design, and construction of the Hollice T. Williams Stormwater Park. In preparation, Mayor D.C. Reeves attended the 2023 Just City Mayoral Fellowship, a program of the Mayors' Institute on City Design (MICD) and the Just City Lab at the Harvard Graduate School of Design, to receive a critique of the 100% design plans through the lens of equity, justice, and design excellence. Additionally, he received information about best practices regarding community engagement, community capacity building, and inclusive place making.

After multiple meetings with the Mayors' Institute on City Design (MICD), the City realized that a park re-design and a more intense community engagement effort were warranted to produce a park design that is experiential, emphasizes equity, justice, and includes innovative stormwater infrastructure and landscape architecture practices. The redesign process will begin in May 2024.



Equitable Developement Framework Plan

It is well known that the construction of signature public parks can significantly change land values and uses in surrounding areas. The Mayors' Institute on City Design also suggested creating an Equitable Development Framework Plan to ensure that the park is a driver of inclusive development that provides opportunities for all





residents regardless of income and demography in the surrounding community. It will do this by identifying and committing to key goals or values as decided on by the community, creating an Equitable Development Tool Kit that outlines development strategies and policies for the communities within a ½ mile radius of the park, and identifying key projects in the surrounding communities that can contribute to equitable development. The Community Redevelopment Agency will conduct multiple community engagement opportunities focused specifically on the park design and the Equitable Development Framework Plan.

Fransitioning to Rehabilitation CRA Programs

Residential Property Improvement Program (RPIP)

The Residential Property Improvement Program (RPIP) was established to encourage reinvestment in Pensacola's historic redevelopment area neighborhoods, address deferred maintenance and preserve affordability for residents. Eligible rehabilitation activities may include structure cleaning, exterior painting or re-siding, replacing doors and windows, roofing, landscaping, exterior lighting, fencing, porch repair or replacement, foundation work and shutters. Properties must be located within an eligible target area within a City of Pensacola community redevelopment district.

Residential Resiliency Program

The Residential Resiliency Program is designed to support blight removal and prevention by repairing storm-damaged structures or securing at-risk property against future damage caused by natural hazards such as hurricanes and flooding for residents within designated Community Redevelopment Areas. Eligible improvements may include emergency roof repair, hazardous tree removal/trimming electrical, plumbing and structural repairs, at-risk mechanical equipment repair/replacement and/or evaluation.

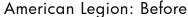


RPIP Rehabilitation: Before



RPIP Rehabilitation: After





Commercial Property Improvement Program

The Commercial Proprty Improvement Program is designed to support the preservation and enhancement of commercial, non-residential buildings and historic cemeteries. In addition, CPIP aims to increase building occupancy and reuse, elimination and prevention of blight, and preservation and enhancement of the tax base. Eligible improvements include exterior repair and enhancements necessary to restore the building's appearance, integrity and character, fencing, lighting, landscaping signage and pavement.



American Legion: After

"With the engagement of dedicated CRA staff since 2022, the RPIP Program has increased the number of projects completed by over 70% and the application list has increased by over 300%."

- Hilary Halford,

Assistant CRA Division Manager





Project Urban Core CRA District Lists

Project	TIF District	Status *	Est. Project Cost**	
A Streetscape Revitalization	Urban Core/Westside	On Hold	\$1.6M	
FY23 Urban Core Community Policing	Urban Core	Completed	\$292K	
Community Maritime Park Day Marina	Urban Core	Completed	\$1.6M	
Bruce Beach Park Improvements (Phase 1)	Urban Core	Completed	\$6.3M	
Bruce Beach Park Improvements (Phase 2)	Urban Core	Started/Underway	\$4.5M	
"Hashtag" Streetscape / Continuous Waterfront Trail (Phases 1)	Urban Core	Started/Underway	\$3.0M	
"Hashtag" Streetscape / Continuous Waterfront Trail (Phases 2)	Urban Core	Started/Underway	TBD	
"East Garden District" Streetscape/Jefferson Street Road Diet	Urban Core	Substantially Completed	\$1.4M	
Hollice T. Williams Urban Greenway (South of Cervantes)	Urban Core /Eastside	Started/Underway	\$31.5M+	
Blake Doyle Skate Park	Urban Core	Completed	\$2.1 M	
Affordable Housing Home Plans	All Districts	Started/Underway	TBD	
101 W Main Street Redevelopment	Urban Core	Started/Underway	TBD	
925 E Jackson Street Redevelopment	Urban Core	In the Works	TBD	
Westmore Mixed Use Development - Spring St. Streetscape	Urban Core	In the Works	\$1.5M	
FY 2023 - Public Space Improvement	Urban Core	Completed	\$6K	
Commercial Property Improvement Program (1)	Urban Core	Completed	\$60K	
Commercial Property Improvement Program (4)	Urban Core	Started/Underway	\$218K	
Residential Property Improvement Program - (3)	Urban Core	Completed	\$195K	
Residential Property Improvement Program - (6)	Urban Core	Started/Underway	\$520K	
Residential Resiliency Program (1)	Urban Core	Completed	\$12.5K	
Downtown Initiatives	Urban Core / DIB	Completed	\$405K	
West Main Corridor Management (Clubbs to Barrancas)	Urban Core / Westside	In the Works	TBD	
Two-Way Conversion MLK/Alcaniz & Davis	Urban Core / Eastside	In the Works	TBD	
Community Redevelopment Plan Update	All Districts	In the Works	\$532K	
Equity Development Plan - Hollice T. Williams Urban Greenway	Eastside/Urban Core	In the Works	\$128K	
Attainable Housing Incentive Program	Urban Core/Westside	In the Works	TBD	

Urban Core District Sub-Total				
# of Projects Started/Underway	16			
# of Projects Completed	12			
Sub-Total	28			
Projects/Programs WITHOUT				
Funds Expended in the FY				
# of Projects In th Works	7			
# of Programs in the Works	- 1			
Sub-Total	8			
Total # of Projects				
Total # of Projects and Programs	35			

Eastside CRA District

Project	TIF District	Status *	Est. Project Cost* *	Eas
General Daniel "Chappie" James, Jr. Museum and Flight	Eastside	Started/Underway	\$895K	# o
Academy - Phase II				# 0
2700 MLK Jr. Drive - Affordable Housing Redevelopment	Eastside	Started/Underway	TBD	Sub
1700 MLK Jr. Drive - Affordable Housing Redevelopment	Eastside	Started/Underway	TBD	
Affordable Home Plan Development	All Districts	Started/Underway	TBD	
Residential Property Improvement Program (2)	Eastside	Completed	\$99.5K	Pro
Residential Property Improvement Program (2)	Eastside	Started/Underway	\$198K	Fun
Residential Resiliency Program (3)	Eastside	Completed	\$34K	# of
Hollice T. Williams Urban Greenway (North of Cervantes)	Urban Core / Eastside	In the Works	\$31.5M	# of
Two-Way Conversion MLK/Alcaniz & Davis	Urban Core /Eastside	In the Works	TBD	Sub-
Community Redevelopment Plan Update	All Districts	In the Works	\$532K	Toto
Equity Development Plan - Hollice T Williams Urban Greenway	Urban Core /Eastside	In the Works	\$128K	and
Magee Field Signage	Eastside	Completed	\$16.4K	ana

Eastside District Sub-Total	
# of Projects Started/Underway	6
# of Projects Completed	6
Sub-Total	12
Projects/Programs WITHOUT	
Funds Expended in the FY	
# of Projects In th Works	4
# of Programs in the Works	-
Sub-Total	4
Total # of Projects	
and Programs	16

Westside CRA District

Project	TIF District	Status *	Est. Project Cost**
A Streetscape Revitalization	Westside/Urban Core	On Hold	\$1.6M
Jackson Street Transportation Improvements	Westside	Completed	\$292K
2300 Jackson St - Affordable Housing Redevelopment	Westside	Completed	\$1.6M
900 Blk W Blount St - Affordable Housing Redevelopment	Westside	Completed	\$6.3M
901 W Blount St - Affordable Housing Redevelopment	Westside	Started/Underway	\$4.5M
2305 W Cervantes Street - Affordable Housing Redevelopment	Westside	Started/Underway	\$3.0M
Connectivity to Legion Field / Global Learning Academy	Westside	Started/Underway	TBD
(L, Gregory, Wright)			
Residential Property Improvement Program (4)	Westside	Substantially Completed	\$1.4M
Residential Property Improvement Program (2)	Westside	Started/Underway	\$31.5M+
Residential Resiliencey Program (6)	Westside	Completed	\$2.1 M
Commercial Property Improvement Program (1)	Westside	Started/Underway	TBD
Commercial Property Improvement Program (2)	Westside	Started/Underway	TBD
Westside Affordable Home Plan Development	All Districts	In the Works	TBD
Cervantes Street Road Diet	Westside	In the Works	\$1.5M
Pace Boulevard Corridor Management	Westside	Completed	\$6K
Garden Street Landscape Improvements (A to C Street)	Westside	Completed	\$60K
Allice T Williams Restoration	Westside	Started/Underway	\$218K
ACW Park Redevelopment	Westside	Completed	\$195K
Community Redevelopment Plan Update	All Districts	Started/Underway	\$520K
Attainable Housing Incentive Program	Westside/Urban Core	Completed	\$12.5K

12				
- 11				
23				
Projects/Programs WITHOUT				
6				
1				
7				
30				

^{*} Project list and status based on expenditure of project funds during the

^{**} Estimated costs represent estimated hard costs required to complete the project but may not be reflective of total project costs based on available data. Costs may be reflective of multiple funding sources and are not limited to CRA

Redevelopment Area Performance Data

	Inner City**	Urban Core	Westside	Eastside	
Effective Plan	N/A	2010 Urban Core Community Redevelopment Plan, as amended.	2007 Westside Community Redevelopment Area Plan, as amended.	2000 Urban Infill and Redevelopment Area Plan, as amended.	
Extent of Redevelopment Plan Goal Achievement	N/A	While plan implementation efforts have been substantial, ample work is still needed to remove and prevent the return of blight, stabilize, strengthen and diversify the economy and preserve and enhance neighborhood livability, including maintaining an adequate supply of affordable housing stock.			
Property Values					
Base Year Taxable Assessed Value	N/A	\$87,926,570	\$121,903,783	\$19,243,104	
Current Year Taxable Assessed Value (as of Jan 1) Expenditures	N/A	\$123,271,959	\$276,626,360	\$55,631,012	
Total Expenditures from Redevelopment Trust Fund	N/A	\$11,705,076	\$1,092,695	\$484,357	
Total amount expended for affordable housing for low-and middle-income residents.	N/A	\$364,784	\$336,289	\$212,031	
Projects	N/A	See project list.	See project list.	See project list.	

^{**}On September 25, 2018, the Inner City Community Redevelopment Area was created by the City of Pensacola pursuant to Resolution No. 54-30. As of Fiscal Year 2019, the boundary includes three (3) Tax Incremental Financing (TIF) districts, known as the Urban Core, Westside, and Eastside community redevelopment areas, established in 1984, 2007, and 2005, respectively. Each TIF district has its own redevelopment plan and trust fund. Since the Inner City boundary IS NOT a TIF district, areas solely within the Inner City do not generate TIF funding or have an effective redevelopment plan under F.S. Chapter 163, Part III.

SOURCES:

Taxable Assessed Values: Escambia County TIF Report: Escambia County Property Appraiser Expendable Data: City of Pensacola Financial Record

Independent Auditors Report

The Audited Financial Statements is the Community Redevelopment Agency's official financial document and should be read in conjunction with this document. The Community Redevelopment Agency is a blended component unit of the City of Pensacola, Florida and, as such, is reported as a fund in the City's Comprehensive Annual Financial Report (CAFR). While the audited financial statements for the Community Redevelopment Agency can be found within the City's CAFR, pursuant to Section 8 of Chapter 2019-163, Laws of Florida, the Agency must provide for a separate financial audit.

An electronic copy of the City's CAFR and the Agency's audited financial statements can be accessed on the City's website (www.cityofpensacola.com) under Government, Department Listing, Financial Services, Annual Financial Reports or by clicking on the following links: City CAFR and Agency Financial Statements. Questions concerning any of the information provided in the Agency's Financial Statements or the City's CAFR or requests for additional financial information should be addressed to the Office of the Financial Director, P.O. Box 12910, Pensacola, Florida 32521.

Link to CRA Audit



350 W Cedar Street, Suite 40 Pensacola, FL 32502 850 435 7400

warrenaverett.com

INDEPENDENT AUDITORS' REPORT

Board Members Community Redevelopment Agency City of Pensacola, Florida

Opinions

We have audited the accompanying financial statements of the governmental activities and each major fund of the City of Pensacola Community Redevelopment Agency (the "Agency"), a component unit of the City of Pensacola, as of and for the year ended September 30, 2023, and the related notes to the financial statements, which collectively comprise the Agency's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Agency as of September 30, 2023, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Agency and to meet our ethical responsibilities, in accordance with the relevant ethical requirements relation to our audit. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Agency's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report

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that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exits. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and Government Auditing Standards, we:

- Exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, and design and perform audit procedures responsive to those risks.
 Such procedures include examining, on a test basis, evidence regarding the amounts and
 disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Agency's internal control. Accordingly, no such opinion
 is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Agency's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison schedules, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Supplementary Information

The budgetary comparison schedule for the debt service fund is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated March 5, 2024, on our consideration of the Agency's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Agency's internal control over financial reporting and compliance.

Pensacola, Florida March 5, 2024

Warren averett LLC







City of Pensacola Community Redevelopment Agency 222 West Main Street Pensacola, FL 32502 (850) 436-5640 cradivision@cityofpensacola.com